

**APPENDIX 1 - Health & Environmental Services Draft Directorate Priorities 2016-21**

**Cross-Cutting Priorities**

1. Lead on improving Health & Wellbeing and implementation of SCDC Health & Wellbeing and Children, Young People & Families Plans
2. Lead on developing SCDC's relationships & working with Parishes, neighbourhoods and localities, as set out in the SCDC Localism Plan
3. Lead on protecting the quality of the South Cambridgeshire environment.
4. Lead on Skills Development and a "Business Friendly" approach to the creation of successful, competitive businesses across South Cambridgeshire.
5. Develop entrepreneurial and commercial approaches to service delivery, savings and efficiencies as agreed in the Council's Medium Term Financial Strategy
6. Support Major Growth Areas and new Local Plan developments to ensure effective planning for the future of South Cambridgeshire

**Individual Service Priorities**

<b>Environment Commissioning</b>	<b>Sustainable Communities &amp; Partnerships Team</b>	<b>Environmental Health &amp; Licensing</b>	<b>South Cambs &amp; Cambridge City Single Shared Waste Service</b>
<ol style="list-style-type: none"> <li>1. Complete commissioning of the Single Shared Waste Service. (EC)</li> <li>2. Ensure H&amp;ES supports new growth and local plan sites via timely and accurate consultation / pre-application responses.(HFF, LW)</li> <li>3. Embed a corporate approach to commissioning.(EC)</li> <li>4. Continue H&amp;ES Business Improvement &amp; Efficiency work based around Resources Team.(EC)</li> </ol>	<ol style="list-style-type: none"> <li>1. Lead work with GPs and Local Health Partnership to improve physical &amp; mental health &amp; emotional wellbeing (LW)</li> <li>2. Continue delivery of the SCDC Children, Young People &amp; Families priorities with partners (LW)</li> <li>3. Support, enable &amp; facilitate new and existing communities to be healthy, great places to live, with strong social networks &amp; effective community-led services.(LW, HFF)</li> <li>4. Support delivery of a "Lead Professional" approach to improving outcomes and health of older people &amp; families with the most complex needs (LW)</li> <li>5. Refresh the Access-to-Services &amp; Community Transport Strategy to improve access-to-services (CC)</li> <li>6. Deliver the "ParkLife 2016" event to support residents "Living Well" (LW)</li> </ol>	<ol style="list-style-type: none"> <li>1. Improve housing standards and tackle rogue landlords to ensure everyone can stay safe and healthy at home.(LW, HFF)</li> <li>2. Supporting local businesses to improve employees' health.(LW)</li> <li>3. Work with Business and local communities to further develop local skills and talent for the future (CC)</li> <li>4. Continue to grow a business-friendly, commercial, joint "Business Hub" with Cambridgeshire Fire &amp; Rescue and County Council Trading Standards services to support business success and reduce bureaucracy (CC, EC)</li> <li>5. Prioritise protecting vulnerable residents from harm, supporting high-risk business activities, and resolving major non-compliances.(LW)</li> </ol>	<ol style="list-style-type: none"> <li>1. Continue delivery of the "Single, Shared Waste Service" to improve customer and operational efficiency, reduce council tax costs and increase commercial income (EC)</li> <li>2. Begin implementation of the Single Shared Trade Waste Service business plan to increase trade waste income (EC)</li> <li>3. Work with partners to ensure 65% or more of the waste we collect in your bins is diverted from landfill (EC)</li> <li>4. Work with RECAP waste partners to develop a new Joint Municipal Waste Strategy to reduce council tax costs, and minimise waste sent to landfill (EC)</li> </ol>

### **H&ES Service Improvement Priorities**

1. Continue to implement income-generating activities & opportunities and increase efficiency across the Directorate.
2. Ensure Equality Impact Assessments are completed for all relevant matters.
3. Review Operational ICT systems and roll-out remote working.
4. Embed a programme and project management approach to service improvement and delivery.

### **Corporate Health & Safety / Emergency Planning / Business Continuity / Safeguarding Priorities**

1. Continue to roll-out new Health & Safety delivery arrangements across SCDC.
2. Complete refresh of SCDC Business Continuity plans
3. Implement new Remote & Loan Working arrangements across SCDC.
4. Continue roll-out of support for development of Parish Emergency Plans.
5. Deliver desk-top exercises to test SCDC Emergency and Business Continuity Plans.
6. Continue to raise “safeguarding” awareness to reduce risks to vulnerable children, young people and adults, and to specifically prevent child sexual exploitation, human trafficking & modern day slavery, and radicalisation.